

Developing Health and Health Care

A Strategy for Shropshire, Telford and Wrekin

Guiding Principles and Options Appraisal Framework

Introduction

Work is currently underway to develop an overarching strategy for Health and Health Care in Shropshire, Telford and Wrekin. This will build on the strengths of the NHS, but also ensure that the quality of NHS services is maintained and improved to reflect the changing needs of local communities over the next five years and beyond.

The local NHS is committed to working in partnership with people in Shropshire, Telford and Wrekin to develop this strategy. This has included seeking the views of local people and organisations on the **principles** on which decisions about future health services should be based.

We asked for views between December and February and have received very positive feedback. This feedback means that we will continue to use the two overarching principles that were proposed in our consultation paper. These are:

- **Proposals must make sense clinically**
- **Proposals must make sense to the communities we serve**

These overarching principles have been developed into a more detailed framework which will be used to evaluate and appraise any recommendations for improving and developing health and health services. For each of the two **principles** there are three **themes**. Within each of these **themes** we have then set out **criteria** that will be used for evaluation and appraisal.

Your feedback was also very supportive of these themes and criteria. We have made one change, which is to include an explicit reference to the value of working in partnership to develop integrated services and to improve health and well-being. This has been included in the “Affordable, Sustainable and Fit for Purpose” theme.

The final framework is set out overleaf. You can find our consultation paper on the Guiding Principles as well as this final version of the framework on our website.

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Making Sense Clinically	Themes	Criteria
	<i>Health, Wellbeing and Equity</i>	<ul style="list-style-type: none"> - To offer equitable access to health and healthcare services according to need across the populations we serve, taking personal circumstances and diversity into account. - To develop and commission all health care based on locally agreed care pathways. - To maximise the opportunity to avoid preventable disease including through primary prevention and clinical pathway redesign. - To meet the current, forecast and changing needs of the populations of Shropshire and Telford & Wrekin.
	<i>Quality, Safety and Effectiveness</i>	<ul style="list-style-type: none"> - To deliver care and dignity in patient services which are safe, of good quality and clinically effective. - To ensure that care is responsive to emerging policy, evidence and technology, including that clinical teams are appropriately configured to deliver safe and effective care. - To deliver evidence-based care within patient care pathways (from prevention to tertiary care) which minimise gaps, duplication and delay.
	<i>Supporting and Developing the Workforce</i>	<ul style="list-style-type: none"> - To ensure the Shropshire and Telford & Wrekin local health economy is an attractive and effective place for the training of clinical staff. - To deliver organisational sustainability and accredited clinical services through carefully planned change, while recognising that the role of individual clinicians may need to change. - To ensure that NHS workforce planning becomes a robust exercise conducted in close partnership across the organisations.

Making Sense to the Communities we Serve	<i>Involving People in making decisions about their future Health Services</i>	<ul style="list-style-type: none"> - To improve opportunities for people to be fully engaged in their own personal health and lifestyle choices. - To increase personalisation and choice in health services. - To ensure that all stakeholders are involved and influential in the development of options for clinical services from an early stage. - To help people navigate their way through the health and care system.
	<i>Affordable, Sustainable and Fit for Purpose</i>	<ul style="list-style-type: none"> - To be affordable within available resources. - To take into account forecast changes in demographics and to be robust in the short term (2009) and in the medium term (2020). - To take advantage of opportunities to work together across the public sector and with the community, voluntary and independent sectors to improve health and wellbeing, provide integrated services and improve our collective contribution to the communities we serve - To ensure that process leads to the right framework of health services for people in Shropshire and Telford & Wrekin that supports equity in health status and health services
	<i>Personalised Services and Access to Care, Closer to Home</i>	<ul style="list-style-type: none"> - To assure the public that in formulating and assessing options for safe and appropriate services, the Pathway Development Groups will have demonstrated that balanced consideration has been given to both the Princess Royal Hospital and the Royal Shrewsbury Hospital - To promote independence by providing equitable health at home or as close to home as possible, whenever this is clinically safe, clinically effective and affordable - To continue to develop clinically appropriate alternatives to hospital admission, so that patients are only admitted when their needs cannot be met outside hospital - To deliver enhanced access to diagnostic services, without the need for hospital-based out-patient or in-patient assessment - Where hospital-based services must, by necessity, be provided further away, patient travel plans will be developed to ensure appropriate access according to clinical need, including for clinical emergencies - To develop clinical pathways and discharge arrangements which facilitate early yet safe hospital discharge